



H1 2019 Results

Conference Call with Investors & Analysts

25 July 2019 - Investor Relations



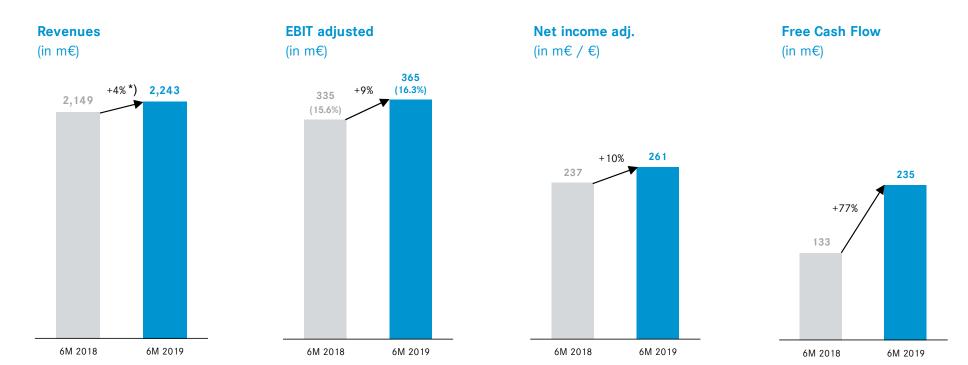
Business Highlights H1 2019



- Solid passenger traffic growth in May
- >1.3 bn US\$ order wins at Paris Airshow
- Further ramp up of GTF deliveries on track
- Exclusive MRO Contract signed with Jetblue in July brings MRO independent contract wins to 4.5 bn USD ytd
- Extension of MTU's facilities ongoing
- MTU and Safran join forces on the Next European Fighter Engine
- Lol signed with e.SAT GmbH for Silent Air Taxi



Financial Highlights H1 2019



^{*)} w/o contracting and invoicing process change at MTU Zhuhai revenue growth would have been 5% in US\$; please see "Q1 2019 Results" presentation page 4



OEM Segment

| | (in m €) | 6M 2018 | 6M 2019 | Change |
|---------------------|----------|---------|---------|--------|
| Revenues | | 886 | 989 | 12% |
| Military Business | | 199 | 216 | 9% |
| Commercial Business | | 687 | 773 | 13% |
| EBIT adj. | | 229 | 243 | 6% |
| EBIT adj. margin % | | 25.8% | 24.5% | |





- Military revenues up by 9%
- EBIT adj. margin slightly down due to business mix





Commercial MRO

| (in m €) | 6M 2018 | 6M 2019 | Change |
|--------------------|---------|---------|--------|
| Revenues | 1,289 | 1,287 | 0% |
| EBIT adj. | 106 | 122 | 16% |
| EBIT adj. margin % | 8.2% | 9.5% | |





- Organic Revenue growth ~ 7%
- EBIT adj. margin increase due to process change*) and performance MTU Zhuhai

^{*)} please see "Q1 2019 Results" presentation page 4



Guidance 2019 Update – EBIT and FCF expectations increased

Organic Growth

| Military revenues | + 10% | ①① |
|-------------------|-----------------------------|----|
| Commercial OE | Up low teens | ①① |
| Commercial Spares | Up mid to high single digit | ①① |
| Commercial MRO | Up high single digit* | ①① |

| Total Group Sales | ~ 4.7 bn € |
|--------------------------|-------------------------------|
| EBIT adj. margin | ~ 16% (ex 15.5%) |
| Net Income adj. | Growth in line with EBIT adj. |
| CCR** | ~ 65-70% (ex 55% - 65%) |



^{*)} Direct invoicing to IAE for V2500 OEM-MRO from MTU-Z in 2019 will lead to stable Com. MRO revenues – refer to our Investor & Analyst Day 2018 (see I&A presentation page 82-83,87,90)

**) CCR = Free Cash Flow vs. Net Income adj.

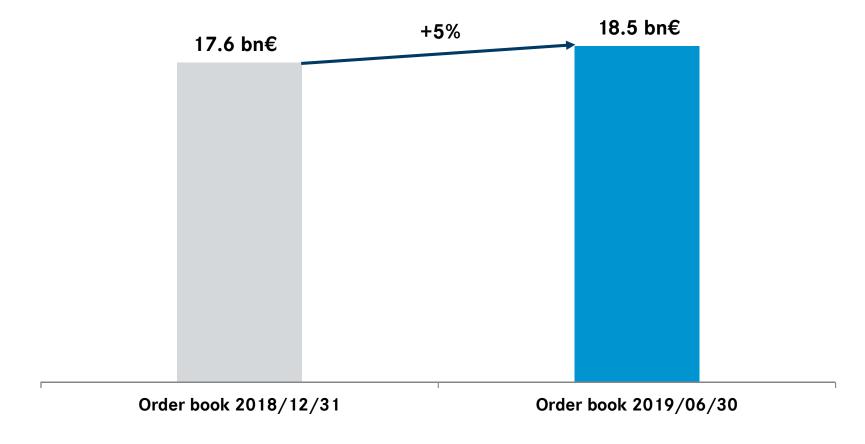
H1 2019 Results - Investor Relations



Appendix



Group Order Book up 5 %

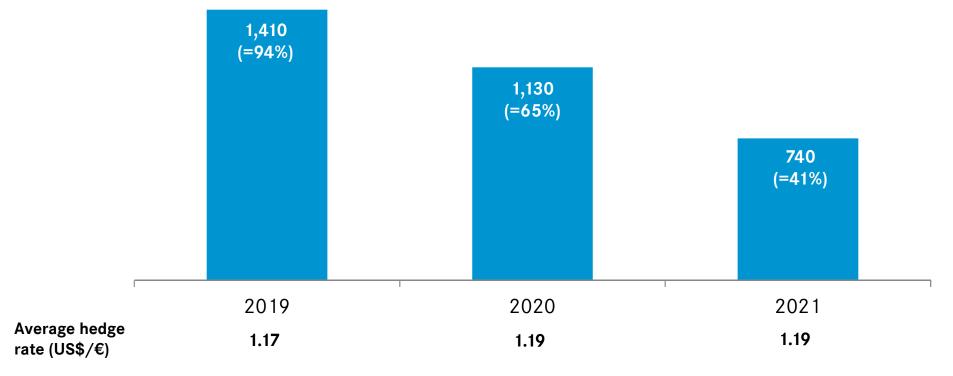




US\$ Exchange Rate / Hedge Portfolio

Hedge book as of July 25, 2019 (% of net exposure)

in m\$





Profit & Loss

| | Q2 2018 | Q2 2019 | Change | 6M 2018 | 6M 2019 | Change |
|-------------------------------------------------------------|---------|---------|--------|---------|---------|------------|
| Revenues | 1,132 | 1,112 | -2% | 2,149 | 2,243 | 4% |
| Total cost of sales | -925 | -897 | | -1,726 | -1,790 | |
| Gross profit | 207 | 215 | 4% | 422 | 453 | 7 % |
| Gross profit margin % | 18.3% | 19.3% | | 19.7% | 20.2% | |
| R&D according to IFRS | -13 | -11 | | -26 | -28 | |
| SG&A | -49 | -52 | | -97 | -105 | |
| Other operating income (expense) | -9 | -8 | | -8 | -17 | |
| P&L of companies accounted at equity and equity investments | 10 | 21 | | 18 | 36 | |
| EBIT reported | 147 | 165 | 12% | 309 | 340 | 10% |
| EBIT adjusted | 160 | 178 | 11% | 335 | 365 | 9 % |
| EBIT adjusted margin % | 14.1% | 16.0% | | 15.6% | 16.3% | |
| Financial result | 6 | -17 | | -5 | -18 | |
| Profit before tax (EBT) | 153 | 148 | -3% | 304 | 322 | 6 % |
| Taxes (IFRS) | -40 | -45 | | -86 | -92 | |
| Net Income reported | 112 | 103 | -8% | 219 | 229 | 5% |
| Net Income adj. | 114 | 128 | | 237 | 261 | |
| EPS reported* | 2.15 | 1.92 | | 4.19 | 4.34 | |
| EPS adj. | 2.21 | 2.47 | | 4.60 | 5.05 | |

^{*} without non-controlling interests



Reconciliation to adjusted Key Performance Indicators

| | Q2 2018 | Q2 2019 | Change | 6M 2018 | 6M 2019 | Change |
|------------------------------------------------|---------|---------|--------|---------|---------|------------|
| EBIT reported | 147 | 165 | 12% | 309 | 340 | 10% |
| Adjustment (PPA Depreciation & Amortization) | 5 | 5 | | 11 | 11 | |
| Adjustment (IAE Upshare) | 8 | 8 | | 15 | 15 | |
| EBIT adjusted | 160 | 178 | 11% | 335 | 365 | 9 % |
| thereof P&L of companies accounted "at equity" | 10 | 21 | 114% | 18 | 35 | |
| Interest result | 0 | -3 | <-300% | -1 | -4 | |
| Interest for pension provisions | -3 | -4 | -9% | 7 | -8 | |
| EBT adj. w/o P&L "at equity" | 146 | 150 | 2% | 309 | 318 | 3% |
| Tax rate normalized | -29% | -29% | | -29% | -29% | |
| Taxes | -43 | -43 | | -90 | -92 | |
| Net Income adj. | 114 | 128 | 12% | 237 | 261 | 10% |
| EPS adj. | 2.21 | 2.47 | 12% | 4.60 | 5.05 | 10% |



Segment Revenues and EBIT adj.

| | Q2 2018 | Q2 2019 | Change | 6M 2018 | 6M 2019 | Change |
|-----------------------------|---------|---------|-------------|---------|---------------|------------|
| Revenues Group | 1,132 | 1,112 | -2 % | 2,149 | 2,243 | 4% |
| OEM Commercial | 368 | 387 | 5% | 687 | 773 | 13% |
| OEM Military | 108 | 111 | 3% | 199 | 216 | 9% |
| MRO | 670 | 632 | -6% | 1,289 | 1,287 | 0% |
| Consolidation | -14 | -19 | | -26 | -33 | |
| EBIT adjusted Group | 160 | 178 | 11% | 335 | 365 | 9 % |
| OEM (Commercial / Military) | 106 | 112 | 6% | 229 | 243 | 6% |
| MRO | 54 | 66 | 21% | 106 | 122 | 16% |
| Consolidation | 0 | 0 | | 0 | 0 | |
| EBIT adjusted margin Group | 14.1% | 16.0% | | 15.6% | 16.3 % | |
| OEM (Commercial / Military) | 22.2% | 22.5% | | 25.8% | 24.5% | |
| MRO | 8.1% | 10.4% | | 8.2% | 9.5% | |



Research & Development

| | Q2 2018 | Q2 2019 | Change | 6M 2018 | 6M 2019 | Change |
|-------------------------------------------------|---------|---------|-------------|---------|---------|--------|
| Total R&D | 46 | 54 | 17 % | 99 | 112 | 13% |
| Customer funded R&D | -6 | -10 | -66% | -12 | -16 | -35% |
| Company expensed R&D | 40 | 44 | 10% | 87 | 96 | 10% |
| Capitalization of R&D | -18 | -22 | | -43 | -49 | |
| Amortisation | 2 | 5 | | 7 | 10 | |
| Total R&D impact P&L (on EBIT) | 25 | 27 | 9 % | 51 | 57 | 11% |
| thereof booked into sales and COGS | 11 | 15 | | 25 | 28 | |
| thereof booked into R&D according to IFRS (P&L) | 13 | 11 | | 26 | 28 | |

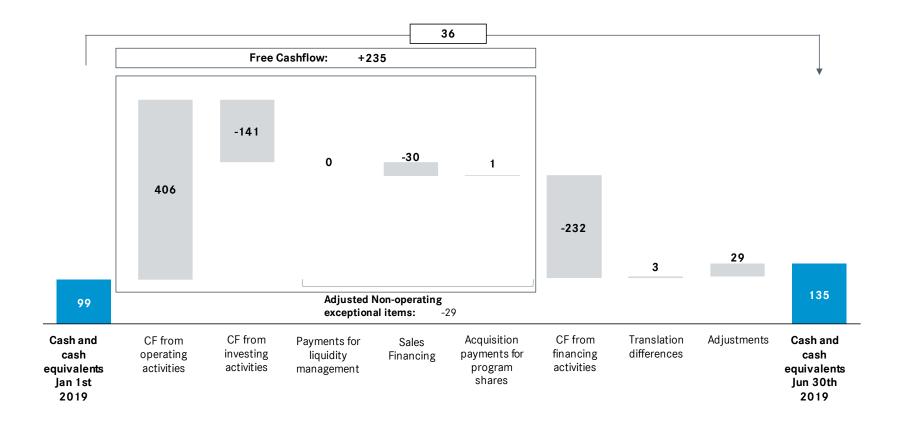


Financial Result

| | Q2 2018 | Q2 2019 | Change | 6M 2018 | 6M 2019 | Change |
|-------------------------------------|---------|---------|--------|---------|---------|--------|
| Interest income | 2 | 1 | -50% | 3 | 4 | 13% |
| Interest expense | -2 | -4 | -95% | -4 | -8 | -82% |
| Interest result | 0 | -3 | <-300% | -1 | -4 | -267% |
| Financial result on other items | 6 | -14 | | -4 | -14 | |
| US\$ / non cash valuations / others | 9 | -10 | | 3 | -6 | |
| Interest for pension provisions | -3 | -4 | -9% | -7 | -8 | |
| Financial result | 6 | -17 | | -5 | -18 | -283% |



MTU's Cash development January – June 2019





Cash Flow

| (in m €)_ | 6M 2018 | 6M 2019 | Change |
|-----------------------------------------------|---------|---------|-------------|
| Net Income IFRS | 219 | 229 | 5% |
| Depreciation and amortization | 96 | 121 | |
| Change in provisions and liabilities | 36 | 77 | |
| Change in working capital | -52 | -41 | |
| Taxes | 19 | 20 | |
| Interest, derivatives, others | 13 | -1 | |
| Cash Flow from operating activities | 330 | 406 | 23% |
| Net Investment in intangible assets | -37 | -57 | |
| Net Investment in R&D payments and entry fees | -6 | -3 | |
| Net Investment in property, plant, equipment | -89 | -99 | |
| Net Investments in financial assets | -67 | 18 | |
| Cash Flow from investing activities | -199 | -141 | 29% |
| Adjustments | 2 | -29 | |
| Free Cash Flow | 133 | 235 | 77 % |
| Cash Flow from financing activities | -148 | -232 | -57% |
| Cash and cash equivalents at 30.06. | 87 | 135 | |



Net debt

| | (in m €) | 31.12.2018 | 30.06.2019 | Change |
|----------------------------------------------------------|----------|------------|------------|--------|
| Bonds and notes | | 100 | 98 | |
| Convertible bond | | 483 | 484 | |
| Financial liabilities to bank | | 54 | 40 | |
| thereof Revolving Credit Facility | | 15 | 0 | |
| thereof Note Purchase Agreement | | 30 | 30 | |
| Financial lease liabilities | | 10 | 138 | |
| Loans | | 35 | 1 | |
| Financial liabilities arising from program participation | | 350 | 324 | |
| thereof arising from IAE V2500 Upshare | | 302 | 284 | |
| Gross financial debt | | 1,032 | 1,086 | 5% |
| Cash and cash equivalents | | 99 | 135 | |
| Loans to third parties | | 60 | 49 | |
| Loans to related companies | | 20 | 1 | |
| Financial assets | | 178 | 184 | 3% |
| Net financial debt | | 854 | 902 | 6% |



Working capital

| (in m €) | 31.12.2018 | 30.06.2019 | Change |
|-----------------|------------|------------|--------|
| Inventories | 996 | 1,055 | |
| Prepayments | -293 | -438 | |
| Receivables | 1,996 | 2,077 | |
| Payables | -1,331 | -1,286 | |
| Working Capital | 1,368 | 1,408 | 3% |



Balance Sheet

| (in m €) | 31.12.2018 | 30.06.2019 | Change |
|------------------------------|------------|------------|--------|
| Intangible assets | 1,073 | 1,114 | |
| Property, plant, equipment | 799 | 969 | |
| other non-current assets | 1,844 | 1,859 | |
| Total non-current assets | 3,716 | 3,942 | 6% |
| Current assets | 3,135 | 3,304 | 5% |
| Total assets | 6,851 | 7,245 | 6% |
| Equity | 2,144 | 2,194 | 2% |
| Non-current liabilities | 1,902 | 2,060 | 8% |
| Current liabilities | 2,804 | 2,991 | 7% |
| Total equity and liabilities | 6,851 | 7,245 | 6% |
| thereof pension provisions | 879 | 988 | |



PPA Depreciation / Amortization

| | Q2 2018 | Q2 2019 | Change | 6M 2018 | 6M 2019 | Change |
|------------------------------------------------------------------------------|---------|---------|--------|---------|---------|--------|
| OEM | 40 | 44 | | 79 | 87 | |
| MRO | 8 | 17 | | 17 | 34 | |
| Total depreciation / amortization* | 49 | 61 | 26% | 96 | 121 | 26% |
| | | | | | | |
| PPA OEM | 5 | 5 | | 9 | 9 | |
| PPA MRO | 1 | 1 | | 1 | 1 | |
| IAE Upshare OEM | 8 | 8 | | 15 | 15 | |
| PPA depreciation / amortization & IAE Upshare amortization (EBIT adjustment) | 13 | 13 | 1% | 26 | 26 | 0% |
| OEM | 28 | 32 | | 55 | 63 | |
| MRO | 8 | 16 | | 15 | 32 | |
| Depreciation / amortization w/o PPA and w/o IAE Upshare | 36 | 48 | 34% | 70 | 95 | 36% |

^{*} incl. amortization of intangible assets, capitalized program assets and purchased development



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