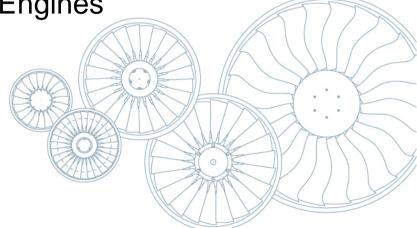






Annual Results 2008 – MTU Aero Engines

Conference Call with Investors and Analysts March 23 2009







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#### **Key Business Issues since Sept. 2008**

# Market environment

- Economic gloom continues in January traffic (IATA):
  - International passenger demand fell by 5.6% yoy in January 09
  - At the same time cargo traffic dropped by 23.2% yoy
- For 2009 IATA forecasts industry loss of 2.5 bn US\$ based on fuel price of 60US\$, a decline of 3% in passenger volumes and a drop of 5% in cargo traffic.

# Commercial Business

- In 2008 MTU signed new program shares with 30 bn€ revenue potential over lifetime
- With 6.7% share in GEnX engine powering Boeing B787 and B747-8
   MTU significantly improves positioning in widebody segment
- Geared turbofan engine successfully completed PW and Airbus flight test program -Lufthansa C-series order underpins strong market interest

#### Military Business

• TP400 – first flight of flying testbed on Hercules C-130 in Dec. 08

# Commercial MRO

- MRO division fully recovered after internal optimisation
- ~ 500 m € order intake in Nov. 08 confirms MTU's good market positioning in weakening market environment





# **FY 2008 Financial Highlights**

Order Backlog	Group Order Backlog increased by 21 % to 4,015.7 m€
Revenues	<ul> <li>Group Revenues increased by 6% to 2,724.3 m€</li> <li>US\$ underlying growth 12%</li> </ul>
EBITDA	Group EBITDA increased by 3% to 405.7 m€ or 14.9% margin
Cash Flow	• Free Cash Flow at 123.6 m€
Net Income/ EPS	<ul> <li>Net Income increased by 17% to 179.7 m€ (EPS 3.64 €)</li> <li>Dividend proposal for 2008: 0.93 €/share</li> </ul>
Others	<ul> <li>Currently 3.2mn (6.2%) treasury shares are held</li> <li>MTU Polska consolidated retrospectively from January 2008 on (minor effect in Q4 08)</li> </ul>





#### FY 2008 Results vs. Guidance

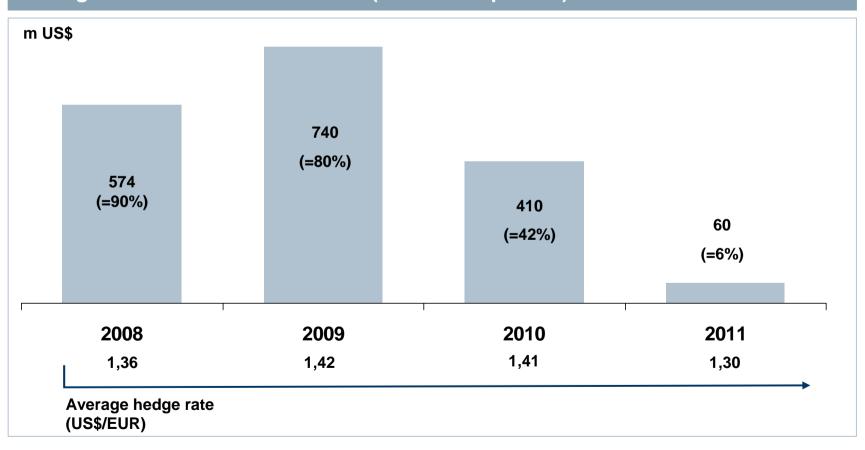
in m€	FY 2007	FY 2008	Guidance 2008	
Revenues	2,575.9	2,724.3	~ 2,650	✓
EBITDA adj.	392.9	405.7	~ 400	<b>√</b>
EBITDA adj. Margin	15.3%	14.9%	~ 15%	<b>√</b>
Free Cash Flow	131.7	123.6	~ 100	✓
Net Income reported	154.1	179.7	~ 180	$\checkmark$





### **US\$** Exchange rate / Hedge portfolio

#### Hedge book as of March 23 2009 (% of net exposure)







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### **OEM Segment**

	30.12.2008	31.12.2007	Change
Order backlog in m€	3,884.5	3,216.8	21%
Commercial Business in m\$	3,363.6	2,388.5	41%
Military Business in m€	1,467.6	1,594.3	-8%

in m€	2008	2007	Change
Revenues	1,642.9	1,599.5	3%
Commercial Business	1,146.3	1,102.0	4%
Military Business	496.6	497.5	0%
Gross profit	389.0	355.4	10%
Gross profit margin	23.7%	22.2%	
R&D self-financed	93.8	82.0	14%
EBITDA adj.	330.3	305.7	8%
EBITDA adj. margin	20.1%	19.1%	

#### Order backlog

 Commercial Business US\$ backlog increased by 41% driven by GenX share

#### Revenues

 Underlying growth in Commercial OEM Business 12% - adjusted for US\$ exchange rate effects

#### **EBITDA**

 Margin improvement driven mainly by cost savings despite weaker US\$-exchange rate





### **MRO Segment**

in m US\$	31.12.2008	01.01.2008	Change
Contract Volume MRO (in mUS\$)	7,278.3	7,426.6	-2%
Order backlog (in mUS\$)	182.9	139.4	31%

#### **Contract Volume**

• Almost stable, equals more than 4 times the 2008 sales

in m€	2008	2007	Change
Revenues	1,113.0	1,004.7	11%
Gross profit	94.9	89.1	7%
Gross profit margin	8.5%	8.9%	
R&D self-financed	7.3	6.8	7%
EBITDA	78.9	87.9	-10%
EBITDA margin	7.1%	8.7%	

#### Revenues

- Underlying revenue growth 19%adjusted for US\$ effects

#### Q1 2008 Q2 2008 Q4 2008 Q3 2008 **EBITDA** 5.5% 6.0% 7.0% 9.4% Margin

#### **EBITDA**

• Profit decline mainly driven by US\$

23 March 2009





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### **Financial Result**

in m€	2008	2007	Change
Profit/loss from at equity accounted companies	-1.0	-2.3	
Interest result	-10.8	-31.4	-66%
Interest income	6.4	7.4	
Interest payments	-17.2	-38.8 *)	
Other financial fesult	-38.7	-30.2	28%
Gains/losses out of US\$ cash/financing/ capital lease valuations	-4.4	-11.1	
Non cash valuations (swaps)	-13.0	-1.5	
Interests for pension provisions	-19.9	-18.4	
Others	-1.4	0.8	
Total financial result	-50.5	-63.9	-21%

<sup>\*) 2007:</sup> Interest payments include 19.1 m€ High Yield Bond early redemption fee





### **Net Income and EPS**

in m€	2008	2007	Change
EBITDA reported	408.5	392.9	4%
Depreciation	-160.2	-149.6	
EBIT reported	248.3	243.3	2%
Financial Result	-50.5	-63.9	
EBT	197.8	179.4	10%
Income taxes	-18.1	-25.3	
Net Income reported	179.7	154.1	17%
EPS in €	3.64	2.95	23%
Avg. weighted number of outstanding shares	49.4m	52.3m	
Dividend proposal per share	0.93 €	0.93 €	0%





# **Definition of EBIT adjusted**

in m€	2008	2007	change
EBIT reported	248.3	243.3	2%
PPA Depreciation and Amortization	82.7*)	54.6	
Extraordinary write-off		14.7	
EBIT adjusted	331.0	312.6	6%
EBIT adjusted margin	12.1%	12.1%	

<sup>\*)</sup> includes extraordinary write-off GE old programs 35.2m€





### **Cash Flow**

in m€	2008	2007	Change
Cash Flow from operating activities	405.8	236.2	72%
Cash Flow from investing activities	-282.2	-104.5	170%
Free Cash Flow	123.6	131.7	-6%
Cash Flow from financing activities	-127.4	-165.8	-23%
Effect of exchange rate on cash and cash equivalents	6.4	-0.8	
Change in cash and cash equivalents	2.6	-34.9	
Liquidity Dec. 31	69.9	67.3	





### **Guidance 2009**

in m€	FY 2008	Guidance 2009
Revenues	2 724 2	2.000
Revenues	2,724.3	~ 2,800
EBIT adj. Margin	12.1%	~ 10%
Free Cash Flow	123.6	80 - 100
Net Income reported	179.7	~ 140





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### **Profit & Loss**

In m€	Q4 2008	Q4 2007	change	2008	2007	Change
Revenues	741.4	689.1	8%	2,724.3	2,575.9	6%
Total cost of sales	-598.3	-554.3	8%	-2,240,8	-2,129.5	5%
Gross Profit	143.1	134.8	6%	483.5	446.4	8%
Gross Profit margin	19.3%	19.6%		17.7%	17.3%	
R & D company funded (acc. P&L)	-37.4	-29.4		-94.9	-84.5	
SG&A	-61.3	-28.7		-144.4	-120.8	
Other operating income (expense)	1.2	1.3		4.1	2.2	
EBIT reported	45.6	78.0	-42%	248.3	243.3	2%
EBITDA reported	112.7	112.1	1%	408.5	392.9	4%
EBITDA adjusted	110.7	112.1	-1%	405.7	392.9	3%
Financial result	-24.3	-14.4		-50.5	-63.9	
Profit before Tax (EBT)	21.3	63.6	-67%	197.8	179.4	10%
Taxes	39.8	-26.5		-18.1	-25.3	
IFRS net income	61.1	37.1	65%	179.7	154.1	17%



### **Revenues / Cost of Sales**

in m€	Q4 2008	Q4 2007	Change	FY 2008	FY 2007	Change
Revenues	741.4	689.1	8%	2,724.3	2,575.9	6%
OEM Commercial	304.9	290.5	5%	1,146.3	1,102.0	4%
OEM Military	141.7	155.2	-9%	496.6	497.5	0%
MRO	305.1	251.5	21%	1,113.0	1,004.7	11%
Consolidation	-10.3	-8.1		-31.6	-28.3	
Cost of Sales	-598.3	-554.3	8%	-2,240.8	-2,129.5	5%
OEM (Commercial / Military)	-333.7	-327.1	2%	-1,253.9	-1,244.1	1%
MRO	-273.8	-230.6	19%	-1,018.1	-915.6	11%
Consolidation	9.2	3.4		31.2	30.2	





# **Gross Profit / EBIT reported**

in m€	Q4 2008	Q4 2007	Change	FY 2008	FY 2007	Change
Gross Profit	143.1	134.8	6%	483.5	446.4	8%
OEM (Commercial / Military)	112.9	118.6	-5%	389.0	355.4	10%
MRO	31.3	20.9	50%	94.9	89.1	7%
Consolidation	-1.1	-4.7		-0.4	1.9	
EBIT reported	45.6	78.0	-42%	248.3	243.3	2%
OEM (Commercial / Military)	26.2	69.6	-62%	202.1	204.1	-1%
MRO	20.8	9.1	129%	49.7	39.9	25%
Consolidation	-1.4	-0.7		-3.5	-0.7	
EBIT adjusted	92.1	91.2	1%	331.0	312.6	6%
OEM (Commercial / Military)	71.5	80.9	-12%	279.9	251.0	12%
MRO	22.0	11.0	100%	54.6	62.3	-12%
Consolidation	-1.4	-0.7		-3.5	-0.7	





# **Research & Development**

in m€	Q4 2008	Q4 2007	Change	FY 2008	FY 2007	Change
Company expensed R&D	41.2	31.1	33%	101.1	88.8	14%
OEM	38.4	31.3		93.8	82.0	
MRO	2.8	-0.2		7.3	6.8	
Capitalisation of R&D	-3.8	-1.7		-6.2	-4.3	
R&D according to IFRS	37.4	29.4	27%	94.9	84.5	12%
Customer funded R&D	20.3	24.2	-16%	80.5	87.6	-8%
Total R&D	61.5	55.3	11%	181.6	176.4	3%





# **EBITDA** reported / adjusted

in m€	Q4 2008	Q4 2007	Change	FY 2008	FY 2007	Change
EBITDA reported	112.7	112.1	1%	408.5	392.9	4%
OEM (Commercial / Military)	85.4	95.2	-10%	333.1	305.7	9%
MRO	28.7	17.6	63%	78.9	87.9	-10%
Consolidation	-1.4	-0.7		-3.5	-0.7	
EBITDA adjusted	110.7	112.1	-1%	405.7	392.9	3%
OEM (Commercial / Military)	83.4	95.2	-12%	330.3	305.7	8%
MRO	28.7	17.6	63%	78.9	87.9	-10%
Consolidation	-1.4	-0.7		-3.5	-0.7	
EBITDA adjusted margin	14.9%	16.3%		14.9%	15.3%	
OEM (Commercial / Military) margin	18.7%	21.4%		20.1%	19.1%	
MRO margin	9.4%	7.0%		7.1%	8.7%	





### **Financial Result**

in m€	Q4 2008	Q4 2007	Change	2008	2007	Change
Profit / Loss from at equity accounted companies	-1.0	-1.7		-1.0	-2.3	
Interest Result	-2.0	-3.8	-47%	-10.8	-31.4	-66%
Interest Income	1.4	2.1		6.4	7.4	
Interest Payments	-3.4	-5.9		-17.2	-38.8 *)	
Other Financial Result	-21.3	-8.9	139%	-38.7	-30.2	28%
Gains/losses out of US\$ cash/financing/capital lease valuation	-9.5	-4.2		-4.4	-11.1	
Non cash valuations (swaps)	-7.2	-1.2		-13.0	-1.5	
Interests for pension provisions	-4.3	-3.9		-19.9	-18.4	
Others	-0.3	0.4		-1.4	0.8	
Total Financial Result	-24.3	-14.4	-69%	-50.5	-63.9	21%

<sup>\*)</sup> Interest payments include 19.1 m€ redemption fee for the High Yield Bond



### **Cash Flow**

in m€	Q4 2008	Q4 2007	Change	FY 2008	FY 2007	Change
Net Income IFRS	61.1	37.1	65%	179.7	154.1	17%
Depreciation and amortisation	67.1	34.1		160.2	149.6	
Change in Provisions *)	14.6	-17.8		-5.6	-2.8	
Change in Working Capital	70.7	-18.3		98.5	-74.6	
Taxes	-51.5	15.9		-42.2	7.0	
Interest, derivatives, others	1.3	3.4		15.2	2.9	
Cash Flow from operating activities	163.3	54.4	200%	405.8	236.2	72%
Cash Flow from investing activities	-164.2	-44.4	270%	-282.2	-104.5	170%
Free Cash Flow	-0.9	10.0	-109%	123.6	131.7	-6%
Cash Flow from financing activities	-18.2	-43.9	59%	-127.4	-165.8	23%
Effect of exchange rate on cash and cash equivalents	5.0	0.0		6.4	-0.8	
Change in cash and cash equivalents	-14.1	-33.9		2.6	-34.9	

<sup>\*)</sup> Includes pension provisions and other provisions



# **Working Capital**

in m€	31.12.2008	31.12.2007	Change	Change in %
Gross inventories	661.4	587.8	-73.6	
Prepayments	-520.6	-439.7	80.9	
Receivables	642.2	705.5	63.3	
Payables	-601.5	-573.6	27.9	
Working Capital	181.5	280.0	98.5	35%



# **PPA Depreciation / Amortisation (in m€)**

Total depreciation / amortisation	Q4 2008	Q4 2007	FY 2008	FY 2007
MTU total	67.1	34.1	160.2	149.6
OEM	59.2	25.6	131.0	101.6
MRO	7.9	8.5	29.2	48.0
PPA depreciation / amortisation	Q4 2008	Q4 2007	FY 2008	FY 2007
MTU total	46.5	13.2	82.7	54.6
OEM	45.3	11.3	77.8*	46.9
MRO	1.2	1.9	4.9	7.7
Depreciation / amortisation w/o PPA	Q4 2008	Q4 2007	FY 2008	FY 2007
MTU total	20.6	20.9	77.5	95.0
OEM	13.9	14.3	53.2	54.7
MRO	6.7	6.6	24.3	40.3
*) Includes extraordinary write-off GE old 35.2 m€				





# **Net Financial Debt** (in m€)

	31.12.2008	31.12.2007	Change	Change in %
Convertible bond (incl. interests) Maturity date February 1, 2012	145.4	167.3	-21.9	
Revolving Credit Facility Maturity date March 24, 2010	61.2	69.6	-8.4	
Others	81.4	80.7	0.7	
Derivative financial liabilities	48.4	8.9	39.5	
Financial liabilities	336.4	326.5	9.9	3%
Cash and cash equivalents	69.9	67.3	2.6	
Derivative financial assets	11.8	35.8	-24.0	
Net financial debt	254.7	223.4	31.3	14%

# Difference between Reported and Underlying Net Income

	FY 2	2008	FY 2007		
	Underlying Net income	Reported Net income	Underlying Net income	Reported Net income	
EBITDA adj.	405.7	405.7	392.9	392.9	
Adjustments	2.8	2.8			
EBITDA reported	408.5	408.5	392.9	392.9	
Depr. regular	-77.5	-77.5	-80.3	-80.3	
Depr. PPA		-82.7		-54.6	
w/o extraordinary write-off GE- old programs				-14.7	
EBIT	331.0	248,3	312.6	243.3	
Financial Result	-50.5	-50.5	-63.9	-63.9	
EBT	280.5	197.8	248.7	179.4	
TAX (in 08: 32.6% / in 07:40,4%)	91.4	-18.1	-100.5	-25.3	
Net Income	189.1	179.7	148.2	154.1	



## **Guidance for PPA Depreciation and Amortisation (in m€)**

2005	2006	2007	2008	2009	2010	2011	2012
84.7	67.4	54.6	82.7*)	41.7	39.6	38.7	38.0

\*) includes extraordinary write-off GE old programs 35.2m€





#### **Cautionary Note Regarding Forward-Looking Statements**

Certain of the statements contained herein may be statements of future expectations and other forward-looking statements that are based on management's current views and assumptions and involve known and unknown risks and uncertainties that could cause actual results, performance or events to differ materially from those expressed or implied in such statements. In addition to statements that are forward-looking by reason of context, the words "may," "will," "should," "expect," "plan," "intend," "anticipate," "forecast," "believe," "estimate," "predict," "potential," or "continue" and similar expressions identify forward-looking statements.

Actual results, performance or events may differ materially from those in such statements due to, without limitation, (i) competition from other companies in MTU's industry and MTU's ability to retain or increase its market share, (ii) MTU's reliance on certain customers for its sales, (iii) risks related to MTU's participation in consortia and risk and revenue sharing agreements for new aero engine programs, (iv) the impact of non-compete provisions included in certain of MTU's contracts, (v) the impact of a decline in German or other European defense budgets or changes in funding priorities for military aircraft, (vi) risks associated with government funding, (vii) the impact of significant disruptions in MTU's supply from key vendors, (viii) the continued success of MTU's research and development initiatives, (ix) currency exchange rate fluctuations, (x) changes in tax legislation, (xi) the impact of any product liability claims, (xii) MTU's ability to comply with regulations affecting its business and its ability to respond to changes in the regulatory environment, (xiii) the cyclicality of the airline industry and the current financial difficulties of commercial airlines, (xiv) risks associated with the significant ownership of our equity by affiliates of Kohlberg Kravis Roberts & Co., (xv) our substantial leverage and (xvi) general local and global economic conditions. Many of these factors may be more likely to occur, or more pronounced, as a result of terrorist activities and their consequences.

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